<u>Timeline</u>

By the end of March 2022, closed cell insulation will be sprayed on the inside roof, the cornice will be complete, and plumbing will be done ahead of placing the reinforced concrete ground floor. Interior walls, elevator shaft, etc., will begin in the spring on the existing 2nd and attic floors, and the new ground floor. The sewer and water line in Old Elm Street will be trenched in the summer. The parking area will be completed to Billerica Conservation Commission Order of Conditions in Fall 2022. The building will be finished in 2022.